1. Introduction (Statistics Canada)

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1.1 Metadata strategy

Statistics Canada is undergoing an agency-wide modernization initiative to promote organizational efficiency, increase robustness of systems and processes and shorten implementation time for new projects. One of the key principles guiding this review is: *Create metadata at the beginning of every process and use them throughout the project life cycle*. A working group with members representing all phases of the statistical business process has been developing a strategy for statistical metadata management and an action plan to support these principles. The goals being considered for the strategy relate to four themes: drive, make available, structure and manage. Actions required to implement the strategy are expected to cover:

- 1. Establishing governance;
- 2. Creating centres of expertise;
- 3. Adopting standard structure and content specifications (including GSIM);
- 4. Developing a metadata portal to identify authoritative sources of metadata and make them available to users, and;
- 5. Identifying metadata gaps required to enable metadata-driven processes.

1.2 Current situation

The strategy for statistical metadata management and high-level actions are being reviewed by senior management. Implementation of activities identified in the action plan is expected to begin in spring 2013. This includes the adoption of GSIM as a recommended reference model for the Agency. Some of the anticipated challenges to implementing the strategy and GSIM include limited resources, on-going work, transitioning to a SOA and Government of Canada initiatives (i.e., Open Data project). Establishing governance, assigning a project manager to lead implementation and validating GSIM through a pilot project are key steps to realize a metadata-driven environment.